



# Suncor Energy Inc.

## Engagement Plan

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Tathlina N-18  
Abandonment and Reclamation Program  
Hay River Area, South Slave Region, Northwest Territories

Date	Version
December 2020	1 (DRAFT)
September 2021	2



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# 1 INTRODUCTION

## 1.1 Suncor Corporate Responsibility

Suncor Energy Inc. (Suncor) is committed to making a positive impact in the communities in which we operate and live. We believe we have the opportunity – and responsibility – to help build a better future. Suncor’s stated purpose is:

“To provide trusted energy that enhances people’s lives,  
while caring for each other and the earth.”

Those affected by our business have a right to be informed about our activities, participate in a transparent engagement process and be involved in the issues and opportunities affecting them as stated in Suncor’s *Stakeholder Relations Policy*. Recognizing the importance of meaningful and transparent stakeholder and Indigenous engagement, this Engagement Plan aims to understand the interests and concerns of the communities, to identify potential impacts and opportunities and to engage proactively.

We believe that early engagement is an opportunity for both Suncor and the communities to learn about each other and establish positive relationships. Early engagement allows Suncor to gain insights to community values, priorities, needs and concerns at initial stage of project planning, to understand potential impacts (positive and negative), and to seek opportunities for mutual benefit. Our community engagement approach includes both formal and informal activities. The goals of Suncor’s engagement activities are as follows:

1. To understand the unique interests, values, and priorities of the community. This includes land users, local municipal governments, and interested members of the broader community.
2. To develop relationships with local community members and organizations that will support ongoing and transparent communication, so that applicable input can be incorporated into Suncor’s project planning in a meaningful way.

## 1.2 Regulatory Engagement Requirements

The Land and Water Boards of the Mackenzie Valley (the Boards) have developed the *Engagement and Consultation Policy*<sup>1</sup> (Engagement Policy) and *Engagement Guidelines for Applicants and Holders of Water Licences and Land Use Permits*<sup>2</sup> (Engagement Guidelines), to guide proponents’ engagement activities in the Northwest Territories. The purpose and objective of the Engagement Guidelines, as defined in Section 1.1, “...is to support proponents in their

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<sup>1</sup> Land and Water Boards of the Mackenzie Valley. (2018). *Engagement Policy*. Yellowknife, NT, Canada. (31pp)

<sup>2</sup> Land and Water Boards of the Mackenzie Valley. (2018). *Engagement Guidelines for Applicants and Holders of Water Licences and Land Use Permits*. Yellowknife, NT, Canada. (28pp)

engagement efforts with all affected parties and to ensure proponents meet the Board's requirements for Engagement.”

Deliverables under the Engagement Policy and Guidelines are implemented in this Engagement Plan and the Engagement Record, which are to be submitted to the respective Land and Water Board with all new applications.

### **1.2.1 Process for Meeting the MVLWB Requirements**

The Engagement Guidelines, Section 3.0, outlines a process for meeting the Board's engagement requirements. To meet the Board's requirements, Suncor must:

- Identify affected parties;
- Initiate dialogue with affected parties;
- Develop an Engagement Plan; and
- Submit the application, with Engagement Plan and Engagement Record, to the Board.

Suncor has contacted MVLWB staff to identify potentially affected parties. When preparing the engagement documents (Engagement Plan and Engagement Record) for submission to the MVLWB, Suncor will make efforts to provide the identified potentially affected parties time to review the documents prior to submission. Suncor will request feedback from potentially affected parties on engagement preferences, including their preferred frequency and methods for engagement.

## **2 STAKEHOLDER AND INDIGENOUS ENGAGEMENT**

Suncor developed this Engagement Plan to act as a general framework for building and maintaining positive working relationships with potentially affected stakeholders and Indigenous groups. Through engagement planning, Suncor seeks to develop agreement about preferred ways to identify and mitigate concerns that might be brought forward by these potentially affected parties.

At the time of writing (December 2020) Suncor acknowledges and respects the Government of the Northwest Territories' COVID-19 public health orders, guidelines, and restrictions for out-of-territory visitors. Engagement activities will remain virtual (phone, email, video conferencing) until such time as we can safely meet in-person and are permitted to do so.

## 2.1 Key Components of the Engagement Plan

Suncor has identified the following key components for constructive engagement:

<b>Open</b>	Inclusive of effected stakeholders and Indigenous groups, their views, and knowledge. Share proposed activities in an open manner.
<b>Flexible</b>	Seek input on preferred frequency and methods for engagement.
<b>Ongoing</b>	Continue engagement efforts throughout the life of proposed activities, with an understanding that engagement efforts will vary depending on the scope of various stages of activity.
<b>Respectful</b>	Respect rights, interests, and knowledge by seeking relevant views and input. Recognize each group has its own unique culture and circumstances; and therefore, its own engagement preferences.
<b>Co-operative</b>	Engage in communication that provides stakeholders and Indigenous groups with the opportunity to express their views and ask questions.
<b>Responsive</b>	Document and respond to questions and concerns and, where possible, incorporate feedback into engagement and program planning.

## 2.2 Methods of Engagement

Depending on the engagement trigger and potential concern, various methods for engagement may be used. Methods for engagement include:

<b>Oral or Written Notification</b>	Phone calls, letters, or emails.
<b>Face-to-face Meetings</b>	Between the proponent and the appropriate representatives of an affected Indigenous organization/government or other affected party. Virtual meetings may also be required if Covid-19 restrictions apply.
<b>Community Public Meetings</b>	Informal community meeting.
<b>Workshops</b>	To share technical or complex information (if requested by affected parties)

Suncor proposes specific engagement methods for various regulatory requirements and on-site activities that could take place during the life of the Tathlina N-18 Site Abandonment and Reclamation Program (see Section 4, Triggers for Engagement).

## 2.3 Frequency of Engagement

The proposed frequency of engagement will depend on regulatory requirements, timing, scope of operations, and input from stakeholders and Indigenous groups. When determining the frequency of engagement, Suncor will take into consideration other meetings (operators, government, etc.) scheduled within the communities, as well as important cultural periods such as hunting seasons and community events. Where possible, engagement activities may be coordinated with other active operators working in the Hay River region.

Suncor has identified general categories for engagement triggers, however this list is not exhaustive, additional triggers may be identified through the review of this Engagement Plan and over the life of activities in the Hay River region. Specific triggers are identified in Section 4, Triggers for Engagement.

Categories of engagement triggers include:

- Regulatory
- Program activities
- Stakeholder requests

### **2.3.1 Mutual Benefit**

Suncor is committed to contributing to the economic and social development of the communities in which we have a presence and to conducting our activities in those communities in a safe and environmentally responsible manner.

### **2.3.2 Process for Potentially Affected Parties to Raise Concerns**

Opportunities will be made available for potentially affected parties to raise concerns and provide feedback on proposed program and engagement activities. Triggers for engagement (as outlined in Section 4 of this Engagement Plan) will initiate the associated engagement activities. Various forms of contact information will be provided on written notification letters including a phone number, email address, and mailing address. Contact information will be provided following face-to-face and community meetings. Potentially affected parties can provide feedback orally (via phone or in-person), written (via email, and letters), and if community meetings are held, during the meeting to be recorded in the Engagement Record.

If requested, Suncor will make efforts to provide translation services to enable potentially affected parties to communicate in a form that suits individual and community needs.

### **2.3.3 Procedures to Understand and Respond to Concerns**

Suncor recognizes each group may have its own unique culture and circumstances and, therefore, its own process preferences. Suncor will consider the preferences of each group, provided through feedback, for responding to concerns. Suncor will seek to understand concerns prior to providing a response. Follow-up discussions may use methods listed in Section 2.2, Methods of Engagement, with oral and written communication as the first approach used, in most circumstances.

Concerns and follow-up discussion will be documented in the Engagement Record and submitted to the MVLWB. Suncor will make effort to provide concerned parties with the opportunity to review the Engagement Record prior to submission to the MVLWB.

### 3 POTENTIALLY AFFECTED PARTIES

Suncor has identified a preliminary list of potentially affected parties through consultation with the MVLWB. This Engagement Plan will be circulated to the Deh Gah Got'ie Dene Council, Dene Tha' First Nation, Fort Providence Metis Nation, Ka'a'gee Tu First Nation, K'atl'odeeche First Nation, and West Point First Nation with a request for their comments on the engagement process prior to submission to the MVLWB.

Once the Engagement Plan is submitted to the MVLWB, it will be circulated through the MVLWB's review process to a wider list of organizations that will be given the opportunity to provide input.

#### Stakeholders and Indigenous Groups

Organization	Contact Information
<b>Deh Gah Got'ie Dene First Nation Council</b> P.O. Box 200 Fort Providence, NT X0E 0L0 Phone 867-699-7000 Fax 867-699-3134	Priscilla Canadien - Resource Manager <a href="mailto:rm@dehgahgotie.ca">rm@dehgahgotie.ca</a> Phone 867-699-7013 Chief Joachim Bonnetrouge <a href="mailto:chief@dehgahgotie.ca">chief@dehgahgotie.ca</a>
<b>Dene Tha' First Nation</b> PO Box 958 High Level, AB T0H 1Z0 Phone 780-321-3774 Fax 780-926-5730	Fred Didzena, Director of Lands Dept. <a href="mailto:Fred.Didzena@denetha.ca">Fred.Didzena@denetha.ca</a> Councillor Fabian Chonkolay, Traditional Lands portfolio <a href="mailto:Fabian.Chonkolay@denetha.ca">Fabian.Chonkolay@denetha.ca</a> Jordon Asels, Economic Development Manager <a href="mailto:Jordon.asels@denetha.ca">Jordon.asels@denetha.ca</a> Chief James Ahnassay <a href="mailto:James.ahnassay@denetha.ca">James.ahnassay@denetha.ca</a>
<b>Fort Providence Metis Council</b> PO Box 319 Fort Providence, NT X0E 0L0 Phone 867-699-4320 Fax 867-699-4319	Clifford McLeod, President <a href="mailto:fpmcpres@northwestel.net">fpmcpres@northwestel.net</a>
<b>Ka'a'gee Tu First Nation</b> PO Box 4428 Hay River, NT X0E 1G3 Phone 867-825-2000 Fax 867-825-2002	Chief Lloyd Chicot <a href="mailto:kaageetu_chief@northwestel.net">kaageetu_chief@northwestel.net</a>
<b>K'atl'odeeche First Nation</b> PO Box 3060 Hay River, NT X0E 1G4 Phone 867-874-6701 Fax 867-874-3229	Patrick Riley, Environmental Program Manager <a href="mailto:kfnenvironmental@katlodeeche.com">kfnenvironmental@katlodeeche.com</a> Peter Redvers, Lead-Negotiations and Consultation <a href="mailto:kffnegotiations@katlodeeche.com">kffnegotiations@katlodeeche.com</a> Chief April Martel <a href="mailto:kfnchief@katlodeeche.com">kfnchief@katlodeeche.com</a>

Organization	Contact Information
<p><b>West Point First Nation</b> #1 – 47031 Mackenzie Highway Hay River, NT X0E 0R9 Phone 867-874-6677 Fax 867-874-2486</p>	<p>Wendy Ross, Finance <a href="mailto:finance@wpfn.ca">finance@wpfn.ca</a> Shannon Buckley, reception <a href="mailto:reception@wpfn.ca">reception@wpfn.ca</a> Chief Kenneth (Kenny) Cayen <a href="mailto:chief@wpfn.ca">chief@wpfn.ca</a></p>
<p><b>Mackenzie Valley Land and Water Board</b> 7<sup>th</sup> Floor, 4910 50<sup>th</sup> Avenue Yellowknife, NT X1A 2P6 Phone 867-669-0506 Fax 867-873-6610</p>	<p>Angela Love, Regulatory Specialist <a href="mailto:angela.love@mvlwb.com">angela.love@mvlwb.com</a> Phone 867-766-7456</p>
<p><b>GNWT, Department of Lands South Slave Region</b> Suite 203, 41 Capital Drive Hay River, NT X0E 0P0 Phone 867-874-6995 Fax 867-874-2460</p>	<p>Norm McCowan, Resource Management Officer III <a href="mailto:Norman_McCowan@gov.nt.ca">Norman_McCowan@gov.nt.ca</a> Phone 867-874-6995 ext. 24</p>
<p><b>GNWT, Environment and Natural Resources South Slave Region</b> Highway 5 Fort Smith, NT X0E 0P0 Phone 867-872-6421 Fax 867-872-4250</p>	<p>Wendy Bidwell, Water Resources Officer <a href="mailto:Wendy_Bidwell@gov.nt.ca">Wendy_Bidwell@gov.nt.ca</a> Phone 867-446-3775</p>



## 4 TRIGGERS FOR ENGAGEMENT

**Name of Proponent:** Suncor Energy Inc.

**Name of Affected Party:** Potentially affected parties are listed in Section 3

Trigger for Engagement	Purpose for Engagement	Potentially Affected Party	Proposed Engagement Methods <i>(one, all, or a combination of the proposed methods may be used)</i>
<p><b>Pre-application for Land Use Permit Application to be submitted to the MVLWB on or before June 30, 2021</b></p> <p>Timing: Pre-application</p>	<p>Discuss plans to apply for a Land Use Permit for Tathlina N-18 Abandonment and Reclamation Program.</p>	<ul style="list-style-type: none"> <li>• Deh Gah Got'ie Dene Council</li> <li>• Dene Tha' First Nation</li> <li>• Fort Providence Metis Nation</li> <li>• Ka'a'gee Tu First Nation</li> <li>• K'atl'odeeche First Nation</li> <li>• West Point First Nation</li> </ul>	<p><b>Written Notification</b></p> <ul style="list-style-type: none"> <li>• Email, letters, faxes</li> </ul> <p><b>Phone calls</b></p> <ul style="list-style-type: none"> <li>• Discuss the Land Use Permit Application verbally</li> </ul>
<p><b>Prior to Commencement of Proposed Work</b></p> <p>Timing: As needed</p>	<p>Discuss contracting opportunities for the communities. Receive feedback on the proposed abandonment and reclamation activities. Where possible, use feedback for project planning.</p>	<ul style="list-style-type: none"> <li>• Deh Gah Got'ie Dene Council</li> <li>• Dene Tha' First Nation</li> <li>• Fort Providence Metis Nation</li> <li>• Ka'a'gee Tu First Nation</li> <li>• K'atl'odeeche First Nation</li> <li>• West Point First Nation</li> </ul>	<p><b>Written Notification</b></p> <ul style="list-style-type: none"> <li>• Email, letters, faxes</li> </ul> <p><b>Phone calls</b></p> <ul style="list-style-type: none"> <li>• Discuss the planned work and opportunities for local involvement verbally</li> </ul> <p><b>Face to face and/or community meetings*</b></p> <ul style="list-style-type: none"> <li>• Dependent on the nature and complexity of planned work.</li> </ul>

\*Face to face and/or community meetings will only take place once Protect NWT COVID-19 restrictions allow.

Trigger for Engagement	Purpose for Engagement	Potentially Affected Party	Proposed Engagement Methods <i>(one, all, or a combination of the proposed methods may be used)</i>
<p><b>Abandonment and Reclamation Program Updates</b></p> <p>Timing: As needed</p>	<p>Discuss potential program updates, reclamation efforts, and results from field activities.</p> <p>Discuss potential contracting and business opportunities.</p>	<ul style="list-style-type: none"> <li>• Deh Gah Got'ie Dene Council</li> <li>• Dene Tha' First Nation</li> <li>• Fort Providence Metis Nation</li> <li>• Ka'a'gee Tu First Nation</li> <li>• K'atl'odeeche First Nation</li> <li>• West Point First Nation</li> <li>• MVLWB</li> <li>• GNWT – Lands</li> <li>• GNWT – ENR – Water Mgt.</li> </ul>	<p><b>Written Notification</b></p> <ul style="list-style-type: none"> <li>• Email, letters, faxes</li> </ul> <p><b>Phone calls</b></p> <ul style="list-style-type: none"> <li>• Discuss program updates verbally</li> </ul> <p><b>Face to face and/or community meetings</b></p> <p>If stakeholders have concerns related to the Abandonment and Reclamation Program, a face-to-face and/or community meeting may be held, depending on Covid-19 restrictions.</p>
<p><b>MVLWB Extension Request</b></p> <p>Timing: As needed</p>	<p>To request a potential extension of the Land Use Permit</p>	<ul style="list-style-type: none"> <li>• Deh Gah Got'ie Dene Council</li> <li>• Dene Tha' First Nation</li> <li>• Fort Providence Metis Nation</li> <li>• Ka'a'gee Tu First Nation</li> <li>• K'atl'odeeche First Nation</li> <li>• West Point First Nation</li> <li>• MVLWB</li> </ul>	<p><b>Written Notification</b></p> <ul style="list-style-type: none"> <li>• Email, letters, faxes</li> </ul> <p><b>Phone calls</b></p> <ul style="list-style-type: none"> <li>• Discuss extension request verbally</li> </ul> <p><b>Face to face and/or community meetings</b></p> <ul style="list-style-type: none"> <li>• If stakeholders have concerns related to the extension request, a face-to-face and/or community meeting may be held</li> </ul>

Trigger for Engagement	Purpose for Engagement	Potentially Affected Party	Proposed Engagement Methods <i>(one, all, or a combination of the proposed methods may be used)</i>
<p><b>MVLWB Amendment Request</b></p> <p>Timing: As needed</p>	<p>To request a potential amendment to the Land Use Permit</p>	<ul style="list-style-type: none"> <li>• Deh Gah Got'ie Dene Council</li> <li>• Dene Tha' First Nation</li> <li>• Fort Providence Metis Nation</li> <li>• Ka'a'gee Tu First Nation</li> <li>• K'atl'odeeche First Nation</li> <li>• West Point First Nation</li> <li>• MVLWB</li> </ul>	<p><b>Written Notification</b></p> <ul style="list-style-type: none"> <li>• Email, letters, faxes</li> </ul> <p><b>Phone calls</b></p> <ul style="list-style-type: none"> <li>• Discuss the amendment request verbally</li> </ul> <p><b>Face to face and/or community meetings</b></p> <ul style="list-style-type: none"> <li>• If stakeholders have concerns related to the amendment request, a face-to-face and/or community meeting may be held</li> </ul>
<p><b>Closure and Reclamation Planning</b></p> <p>Timing: At the closure and reclamation planning stage</p>	<p>To discuss closure and reclamation plans including techniques, technology and business opportunities</p>	<ul style="list-style-type: none"> <li>• Deh Gah Got'ie Dene Council</li> <li>• Dene Tha' First Nation</li> <li>• Fort Providence Metis Nation</li> <li>• Ka'a'gee Tu First Nation</li> <li>• K'atl'odeeche First Nation</li> <li>• West Point First Nation</li> <li>• MVLWB</li> <li>• GNWT – Lands</li> <li>• GNWT – ENR – Water Mgt.</li> </ul>	<p><b>Written Notification</b></p> <ul style="list-style-type: none"> <li>• Email, letters, faxes</li> </ul> <p><b>Phone calls</b></p> <ul style="list-style-type: none"> <li>• Discuss closure and reclamation planning verbally</li> </ul> <p><b>Face to face and/or community meetings:</b></p> <ul style="list-style-type: none"> <li>• If stakeholders have concerns related to closure and reclamation plans, a face-to-face and/or community meeting may be held</li> </ul>

## 5 ENGAGEMENT PLAN TRACKING

Updates and revisions will be tracked throughout the evolution of the Engagement Plan (Example: Engagement Tracking)

Date <i>(Date revision made)</i>	Version # Revised	Section Revised	Information Updated <i>(Brief description of the information that was updated)</i>	Review Comment <i>(Stakeholder and date comment received)</i>
December 10, 2020	2	3.0	Jordon Asels' name and email – corrected spelling from Jordan to Jordon and corrected Shannon Buckley's name spelling.	2020-12-10 original email to Jordan bounced back